

Agent & Broker 3rd Quarter Merger & Acquisition Update

October 2018

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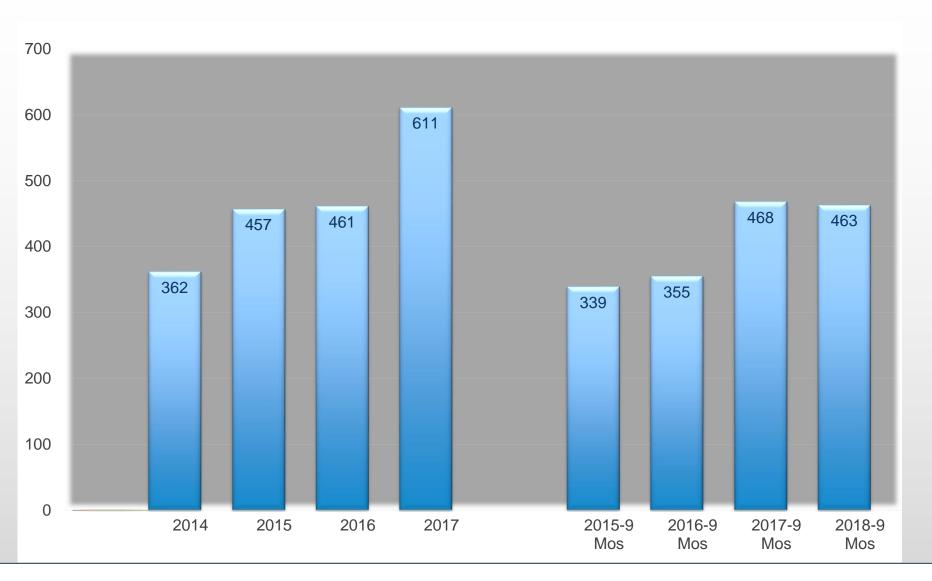
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2008 - 2018 Trending Information

Highlights of 2018 YTD M&A Activity

- Highest 3rd Quarter total with 174 transactions and 2nd highest quarterly total overall, behind only 1st Quarter 2017
- 463 transactions in first 9 months of 2018 compared to 468 in 2017
- > 606 transactions in past 12 months
 - 2nd highest of all time behind full year 2017
- Acrisure leads all buyers through 9 months with 70 transactions
 - Followed by Hub (47), AssuredPartners (30), Gallagher and Broadstreet Partners (23 each)
- Private Equity-Backed / Hybrid ("PE/Hybrid") group of Buyers still completing two-thirds of all agency M&A transactions

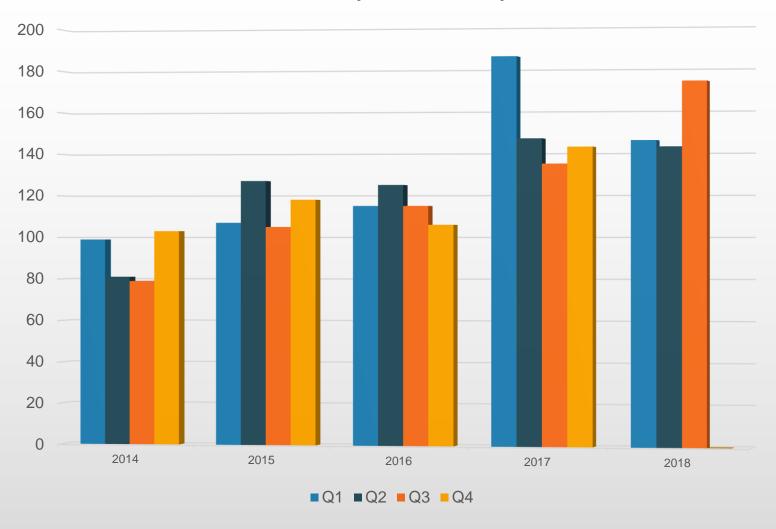
Summary Agency Acquisitions by Year

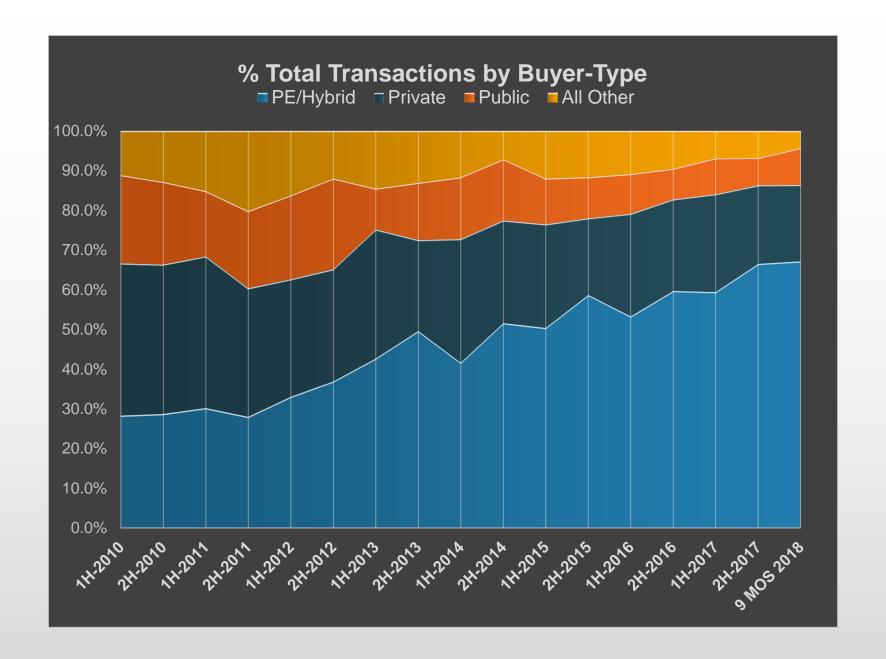


Active Acquirers w 15 or More Deals in 2018:

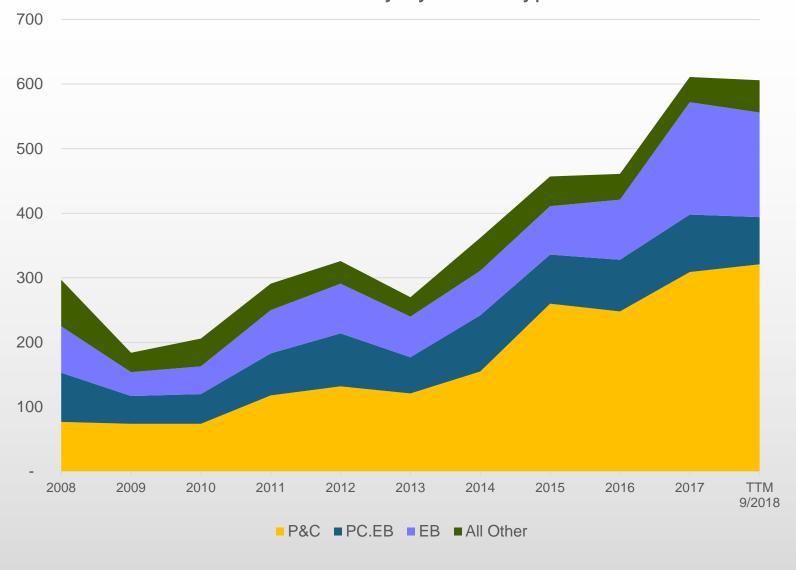
Buyer by Type	Ownership	2015	2016	2017	9 Mos-2018
Acrisure	PE / Hybrid	56	63	92	70
Hub International	PE / Hybrid	37	45	49	47
AssuredPartners	PE / Hybrid	38	28	26	30
Broadstreet Partners	PE / Hybrid	26	27	32	23
Gallagher	Public	27	24	30	23
OneDigital	PE / Hybrid	2	8	13	21
Seeman Holtz	PE / Hybrid	0	6	23	20
Alera Group	PE / Hybrid	(*)	(*)	38	20
Totals with > 15 Deals in 2018		186	201	303	254
All Other		271	260	308	209
Total Reported Transactions		457	461	611	463
% of Most Active Buyers		40.7%	43.6%	49.6%	54.9%
(*) Company did not exist					

Quarterly M&A Activity





Annual Activity by Seller-Type



Major 2018 Broker Transactions

Seller	Buyer / Investor	2017 Business Insurance Rank	Date
Key Insurance and Benefit Services (Key Bank)	USI Insurance Services	#58	March, 2018
Crystal & Company	Alliant Insurance Services	#25	April, 2018
Regions Insurance Group, Inc.	BB&T Insurance Holdings	#33	April, 2018
Propel Insurance	Flexpoint Ford (partial investment)	#51	May, 2018
Ryan Specialty Group	Onex Corp (partial investment)		June, 2018
Wortham Insurance	Marsh	#35	August, 2018
Jardine Lloyds Thompson (London)	Marsh	#16	Expected to close in early 2019

Observations:

- Surge in Q3 acquisitions virtually catches up to 2017 M&A activity
- 463 transactions thru Sept 30 is higher than any full year total other than 2017
- Concentration of buyer activity within the most active buyers continues to increase
- Agency valuations seem to continue rising in spite of recent interest rate increases
- No obvious end in sight for the continued aggressive M&A activity and valuations

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